

Appendix 3

Delivery Timescales

Milestone	Completed / Forecast
Acquisition of Queens Buildings	Mar 2019
Refurbishment of Underground car park	Apr 2019
Submit Prior Approval Notice for demolition	Aug 2020
Commence Pre-Planning Application process/consultation	Sep 2020
Submit planning application	Oct 2020
Commence demolition and asbestos removal	Nov 2020
Secure planning consent	Jan 2021
Commence main contractor selection process	Jan 2021
Complete demolition	Jun 2021
Appoint main contractor for construction	Jun 2021
Start Phase 1 construction	Aug 2021
Complete Phase 1 construction	May 2022
Complete fit out and operational testing	Jun 2022
Market Hall/Event Space open for business	Jul 2022